SUNRISE POULTRY PROCESSORS LTD.



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September 28, 2020

Port of Vancouver 100 The Pointe, 999 Canada Place Vancouver, British Columbia V6C 3T4

Attn: Robin Silvester - President & Chief Executive Officer

Judy Rogers - Chair, Port Board of Directors

The Port Board of Directors

Re: West Coast Reduction and the Future of Sustainable Agriculture

I am writing to you about the future of West Coast Reduction Ltd. (WCRL) operations.

Sunrise Farms is an integrated group of companies operating farms, hatcheries, Processing plants and ancillary support businesses. Headquartered in British Columbia (BC), we are one of BC's largest private companies with operations across Canada employing more than 3,000 persons. In BC alone, we employee close to 1,200 persons in various businesses including 3 processing plants, all of whom utilize the services of WCRL.

WCRL is a key partner in our production ensuring the daily collection and recovery of non-edible by-products that our plants produce. Without them we could not operate our plants. It is our understanding that WCRL recently wrote to the Port of Vancouver about its tenure and ability to operate at its current location. Uncertainty surrounding WCRL operations is a serious concern to Sunrise Farms. We strongly encourage the Port of Vancouver to assess the implications of any disruption to WCRL's operations. Specifically, we ask that the Port of Vancouver work with WCRL to secure certainty over their operating tenure and, by extension, provide certainty to the many organizations that rely on WCRL.

The BC Poultry industry is an integrated food support system with many levels of businesses that are reliant upon each other to produce the food we provide to BC and Canadian consumers. This food support system includes hundreds of independent chicken farmers in BC that ship product to Sunrise Farms, and to competitor businesses. Without our plants running, those farms would also close, as would the many businesses that support this farming community.

All of which is to say that any disruption in our ability to sustainably dispose of our by-products will cause serious disruption to our business, our employees, the local farmers, ancillary suppliers and to the consumers of British Columbia.

We welcome the opportunity to speak to the Port about Sunrise Farms and our relationship with WCRL. We look forward to your reply.

Yours sincerely,

Scott Cummings, CPA, CA Chief Financial Officer

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